XXXX-XX 21 June 2021

MEMORANDUM FOR

DIRECTOR, IRREGULAR WARFARE TECHNICAL SUPPORT DIRECTORATE (IWTSD),

DEPUTY DIRECTOR FOR OPERATIONS, IWTSD

PROGRAM MANAGER FOR INDIRECT INFLUENCE AND COMPETITION (I2C), IWTSD ALEXANDRIA, VA 22350-2600.

SUBJECT: Endorsement for the XXXX Submission

1. I fully endorse the XXXX FY23 submission to IWTSD. This capability will [effect it will have on the unit to institutionalize or operationalize IW]

2. [Other amplifying information such as: how this requirement supports the IW Annex of the NDS; addresses functional needs assessments, functional solutions analysis, force modernization assessment, capability gap analysis, etc.]

3. The points of contact for this memorandum are SFC John Smith at 123-456-7890 (john.smith@socom.mil) and LTC Jen Jones at 123-456-7890 (Jen.Jones@socom.mil).

BENJAMIN TALLMADGE

COL, XX

Commander